



DEPARTMENT OF THE ARMY  
OFFICE OF THE JUDGE ADVOCATE GENERAL  
2200 ARMY PENTAGON  
WASHINGTON DC 20310-2200

DAJA-ZA

9 September 2015

MEMORANDUM FOR JUDGE ADVOCATE LEGAL SERVICES PERSONNEL

SUBJECT: Active/Reserve Component (AC/RC) Partnerships

1. Purpose. To enable a jointly trained, cohesive, innovative and integrated Judge Advocate General's (JAG) Corps, this memorandum provides guidance and direction for sustaining partnerships between Active Component (AC) Office of the Staff Judge Advocates (OSJAs) and Reserve Component (RC) legal organizations, including United States Army Reserve (USAR) Legal Operations Detachments (LODs) and OSJAs, and Army National Guard (ARNG) State Judge Advocates and OSJAs.

2. Application. This program applies to AC and USAR Staff Judge Advocates (SJAs) and LOD Commanders, and ARNG participation is encouraged. AC and RC legal organizations will, subject to available resources, continue to develop networks, build alliances, and engage in cross-functional, collaborative, and innovative efforts.

3. Vision. To foster increasingly enhanced AC/RC partnerships, the JAG Corps will continue to provide the broad range of experience across component lines and take advantage of training opportunities and technology that leverage and build upon the respective expertise of our AC and RC personnel. The JAG Corps must communicate, coordinate and collaborate as a team.

4. Expectations.

a. Regional Networks. Five AC/RC regional networks exist as illustrated in Enclosure A. The regions form the geographic boundaries for participation in the Regional Councils of Colonels (RCCs) and Reserve On-Sites and for mutual support and training partnership between AC OSJAs and RC legal organizations. An AC Corps or major installation SJA (the AC Lead) and a USAR designee (the RC Lead) serve as the senior leaders within each region responsible for implementing and executing these expectations.

b. RCCs.

1) Each region's AC Lead and RC Lead will encourage maximum participation in the region's RCC. Participants within each region must meet at least quarterly to develop plans and take actions to promote cross-component training and integration. RCC meetings shall be attended by the participating organizations' senior Judge

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Advocates, Warrant Officers and Noncommissioned Officers. Virtual participation is authorized and encouraged.

2) The region AC Lead, following coordination with the RC lead, will schedule and initiate the quarterly meetings via telephone conference, VTC or other appropriate means, to encourage full participation by members of the region.

3) RCC participants shall remain active between meetings by developing and executing AC/RC exercises, training events, and other partnering activities. To facilitate continuous RCC communication and partnering, each RCC will utilize its regional RCC page on milSuite, which can be accessed at <https://www.milsuite.mil/book/groups/rcc>. At a minimum, AC organizations shall post all requests for support from the RC on the regional RCC milSuite page, and RC organizations shall post training calendars and information on resources and personnel that may be available to support AC missions.

4) The Leads within each region will submit reports concerning RCC activities to the Deputy Judge Advocate General (DJAG), due quarterly on 31 March, 30 June, 30 September and 31 December. Reports shall conform to the RCC Quarterly Report template (attached as Enclosure B), be signed by both the AC Lead and RC Lead, and be posted on the regional RCC milSuite page.

c. Reserve On-Sites.

1) Each AC and USAR legal organization shall ensure maximum participation under available resources at its regional Reserve On-Site. The ARNG is invited and encouraged to attend Reserve On-sites and ARNG SJAs are encouraged to notify AC and USAR counterparts of scheduled ARNG On-Sites to promote collaboration. Reserve On-sites must include activities that: (i) foster and promote collaborative efforts; (ii) produce cohesion and integration across components; and (iii) build relationships through common understanding.

2) The region's AC Lead will coordinate with the LOD On-Site host to plan and execute a minimum one-hour block of mission-based training during the On-Site. The Regional On-Site OPORD will provide more information.

d. Other Leader Responsibilities.

1) AC SJAs will: (i) maintain mission-based training associations between members of their offices and those of partnering USAR and ARNG units; (ii) leverage the regional RCC milSuite page to facilitate cross-component partnering; and (iii) ensure participation in the RCC and regional Reserve On-Sites.

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2) LOD Commanders will: (i) maintain mission-based training associations with their partnering AC OSJA(s) that maximize both the training opportunities for LOD personnel and mission support to the OSJA(s); (ii) leverage the regional RCC milSuite page to facilitate cross-component partnering; and (iii) utilize the RCC and Reserve On-Sites to promote and facilitate training opportunities.

3) AC Supervisory SJAs (for example, the Forces Command and Training and Doctrine Command SJAs) and the United States Army Reserve Command (USARC) SJA will: (i) set expectations within their respective AC and USAR chains of supervision that reinforce and promote the principles and expectation of this memorandum; and (ii) participate in and attend RCC meetings and regional Reserve On-Sites to the extent practicable.

4) ARNG State JAs: (i) are encouraged to participate in cross-component training opportunities, RCC meetings, and regional Reserve On-Sites, and to leverage the region's RCC milSuite page; and (ii) are encouraged to coordinate mission and training opportunities and support needs, including Defense Support of Civil Authorities and State Partnership Programs.

5) United States Army Reserve General Officer Commands (GOCOMs) should be included in exercises, training events and other opportunities to reach across component lines. Enclosure C outlines where the key GOCOMs are headquartered.

5. Suggestions for revision to this memorandum shall be routed through the Strategic Initiatives Officer to the appropriate General Officer Steering Committee for decision by the Corps' leadership. The point of contact for this memorandum is LTC Sean McGarry, Strategic Initiatives Officer, at [sean.t.mcgarry.mil@mail.mil](mailto:sean.t.mcgarry.mil@mail.mil).

Encls  
as



FLORA D. DARPINO  
Lieutenant General, USA  
The Judge Advocate General

# AC/RC Regional Councils of Colonels & Partnerships

## WESTERN REGION

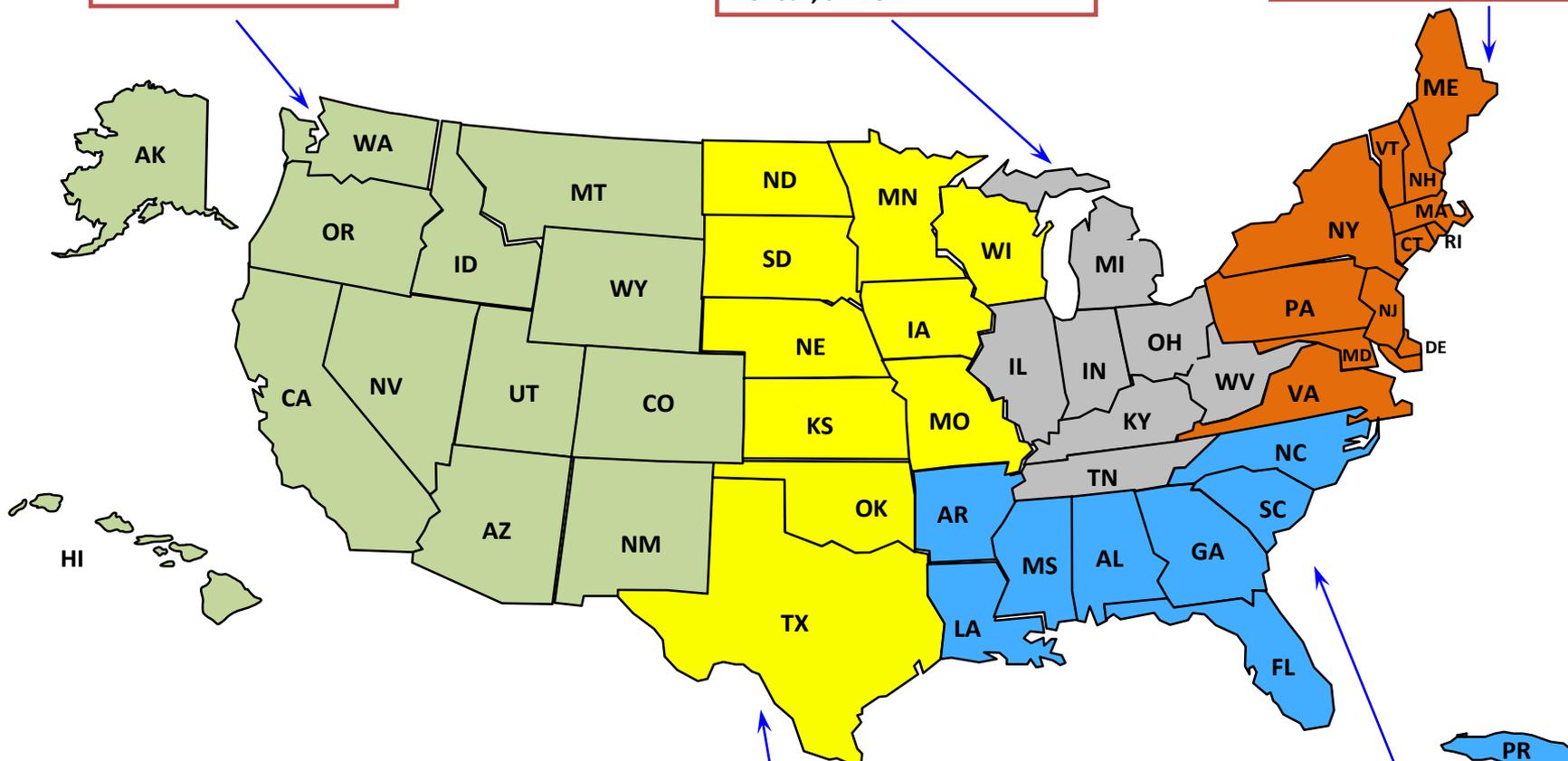
AC: SJA , I Corps  
RC: Cdr, 6<sup>th</sup> LOD

## GREAT LAKES REGION

AC: SJA, 101<sup>st</sup> ABN Div (AA)  
RC: Cdr, 9<sup>th</sup> LOD

## NORTHEAST REGION

AC: SJA, 10<sup>th</sup> Mtn Div  
RC: SJA, Legal Command



## MIDWEST REGION

AC: SJA, III Corps  
RC: Cdr, 8<sup>th</sup> LOD

## SOUTHEAST REGION

AC: SJA, XVIII ABN Corps  
RC: Cdr, 213<sup>th</sup> LOD

# AC/RC Regional Councils of Colonels & Partnerships

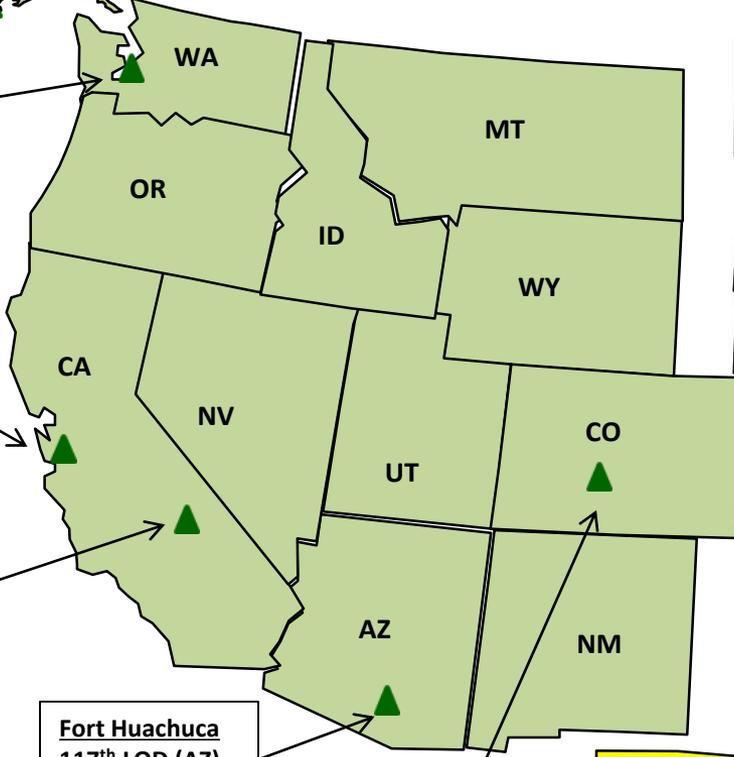
**Fort Wainwright & JBER**  
6<sup>th</sup> LOD (WA)  
78<sup>th</sup> LOD (CA)



**WESTERN REGION**  
AC: SJA, I Corps  
RC: Cdr, 6<sup>th</sup> LOD

**MIDWEST REGION**  
AC: SJA, III Corps  
RC: Cdr, 8<sup>th</sup> LOD

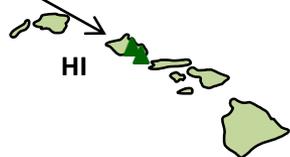
**JBLM**  
6<sup>th</sup> LOD (WA)  
87<sup>th</sup> LOD (UT)



**Presidio**  
75<sup>th</sup> LOD (CA)

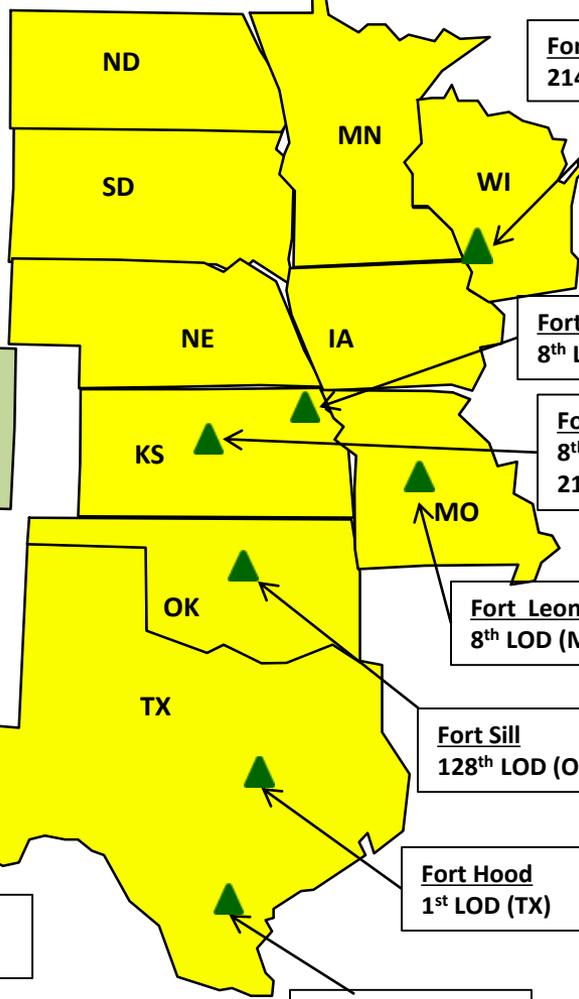
**Fort Irwin**  
78<sup>th</sup> LOD (CA)

**Fort Shafter & Schofield Barracks**  
75<sup>th</sup> LOD (CA)  
78<sup>th</sup> LOD (CA)



**Fort Huachuca**  
117<sup>th</sup> LOD (AZ)  
6<sup>th</sup> LOD (CA)

**Fort Carson**  
87<sup>th</sup> LOD (UT)



**Fort McCoy**  
214<sup>th</sup> LOD (MN)

**Fort Leavenworth**  
8<sup>th</sup> LOD (MO)

**Fort Riley**  
8<sup>th</sup> LOD (MO)  
214<sup>th</sup> LOD (MN)

**Fort Leonard Wood**  
8<sup>th</sup> LOD (MO)

**Fort Sill**  
128<sup>th</sup> LOD (OK)

**Fort Hood**  
1<sup>st</sup> LOD (TX)

**Fort Bliss**  
128<sup>th</sup> LOD (OK)

**Fort Sam Houston**  
1<sup>st</sup> LOD (TX)

Enclosure A

# AC/RC Regional Councils of Colonels & Partnerships

**GREAT LAKES REGION**  
 AC: SJA, 101<sup>st</sup> ABN Div (AA)  
 RC: Cdr, 9<sup>th</sup> LOD

**NORTHEAST REGION**  
 AC: SJA, 10<sup>th</sup> Mtn Div  
 RC: SJA, Legal Command

**Fort Knox**  
 9<sup>th</sup> LOD (OH)  
 91<sup>st</sup> LOD (IL)  
 139<sup>th</sup> LOD (TN)

**Fort Campbell**  
 9<sup>th</sup> LOD (OH)  
 139<sup>th</sup> LOD (TN)

**Fort Bragg**  
 134<sup>th</sup> LOD (NC)

**SOUTHEAST REGION**  
 AC: SJA, XVIII ABN Corps  
 RC: Cdr, 213<sup>th</sup> LOD

**Fort Polk**  
 2<sup>nd</sup> LOD (LA)

**Redstone Arsenal**  
 213<sup>th</sup> LOD (GA)

**Fort Rucker**  
 213<sup>th</sup> LOD (GA)

**Fort Benning**  
 213<sup>th</sup> LOD (GA)

**McDill**  
 174<sup>th</sup> LOD (FL)

**Fort Jackson**  
 12<sup>th</sup> LOD (SC)

**Fort Gordon**  
 12<sup>th</sup> LOD (SC)

**Fort Stewart**  
 12<sup>th</sup> LOD (SC)

**Fort Buchanan**  
 174<sup>th</sup> LOD (FL)

**Fort Drum**  
 3<sup>rd</sup> LOD (NY)  
 7<sup>th</sup> LOD (NY)

**West Point**  
 4<sup>th</sup> LOD (NY)  
 7<sup>th</sup> LOD (NY)

**Fort Meade**  
 10<sup>th</sup> LOD (MD)

**OTJAG & USALSA**  
 13<sup>th</sup> LOD (MD)

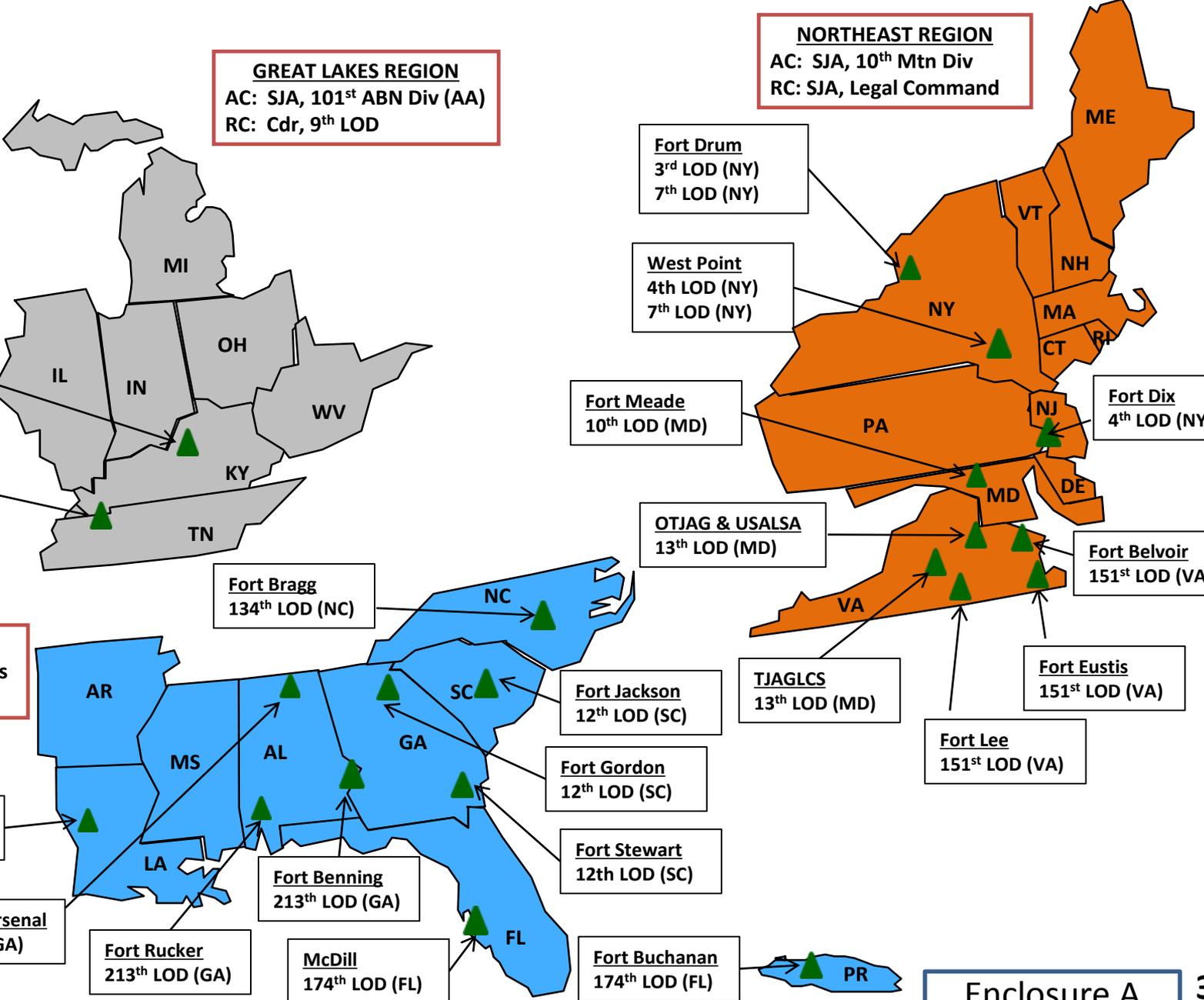
**TJAGLCS**  
 13<sup>th</sup> LOD (MD)

**Fort Dix**  
 4<sup>th</sup> LOD (NY)

**Fort Belvoir**  
 151<sup>st</sup> LOD (VA)

**Fort Eustis**  
 151<sup>st</sup> LOD (VA)

**Fort Lee**  
 151<sup>st</sup> LOD (VA)



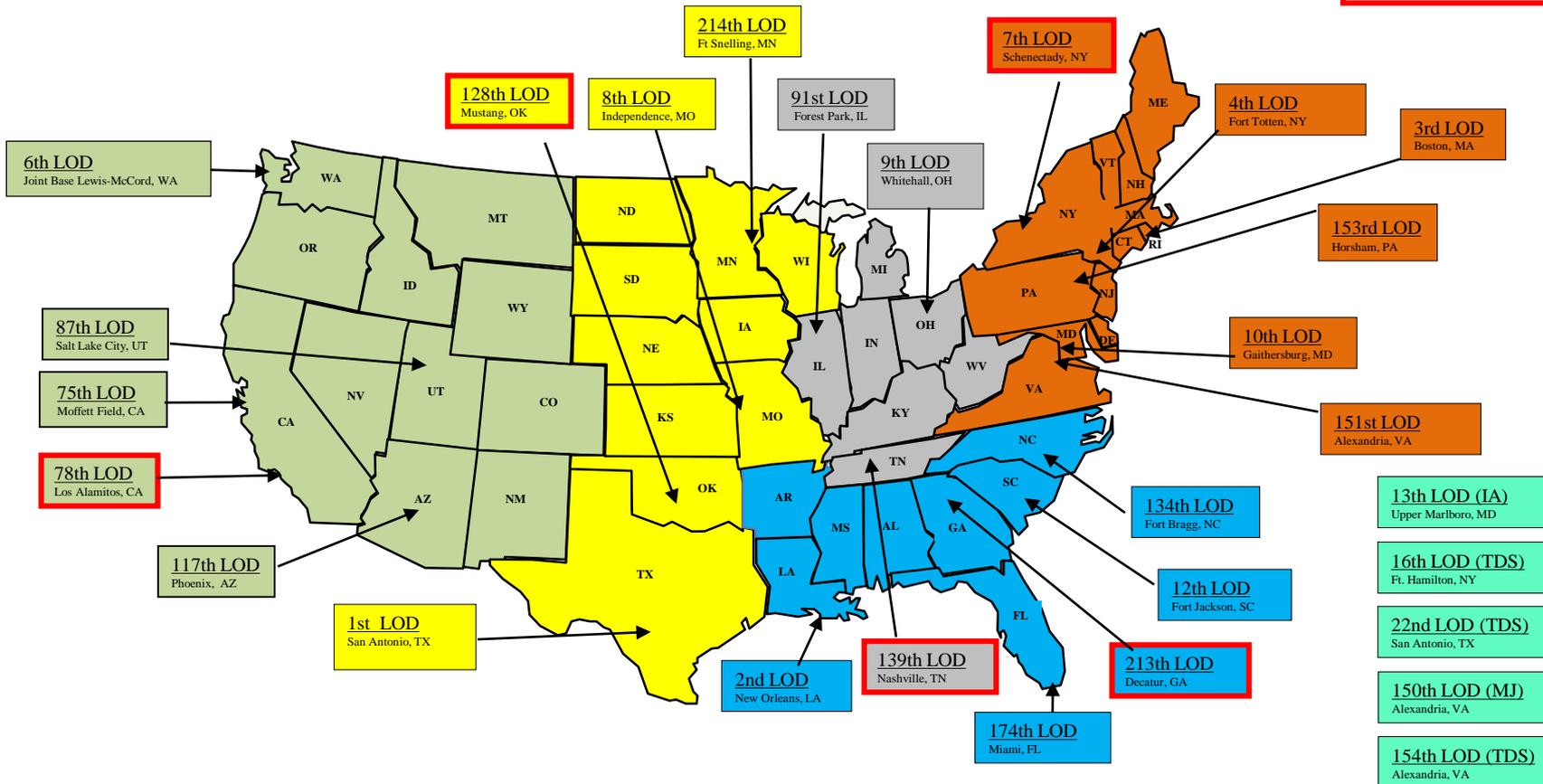


# TY 16 On-Site Legal Training (OSLT)

As of 10 September 2015\*



**Bold Outline Denotes  
Host LOD - NOT Location**



- ON-SITE 1. WESTERN:** Location TBD. Dates: 22-24\* January 2016, Host: 78th LOD, 4 additional units attending (6th, 75th, 87th, 117th) and all Legal Administrators assigned to the DCO West.
- ON-SITE 2. SOUTHEAST:** Location TBD. Dates: 19-21\* February 2016, Host: 213th LOD, 4 additional units attending (2d, 12th, 134th, 174th) and all Legal Administrators assigned to DCO East.
- ON-SITE 3. MIDWEST:** Location TBD. Dates: 18-20\* March 2016, Host: 128th LOD, 3 additional units attending (1st, 8th, 214th)

- ON-SITE 4. NORTHEAST:** Location TBD. Dates: 22-24\* April 2016, Host: 7th LOD, 5 additional units attending (3rd, 4th, 10th, 151st, 153d)
  - ON-SITE 5. GREAT LAKES:** Location TBD. Dates: 24-26\* June 2016, Host: 139th LOD, 2 additional units attending (9th, 91st)
- NOTE:** Soldiers of the 13th, 16th, 22nd, 150th, and 154th LODs may attend the on-site in their respective region.

\* As of the date of this publication, selected months are generally firm but specific dates are tentative and subject to change.



DEPARTMENT OF THE ARMY  
UNIT  
INSTALLATION  
ADDRESS

REPLY TO  
ATTENTION OF

[OFFICE SYMBOL]

[DATE]

MEMORANDUM FOR MG Thomas E. Ayres, Deputy Judge Advocate General, United States Army, 2200 Army Pentagon, Washington DC 20310-2200

SUBJECT: Regional Council of Colonels (RCC) Quarterly Reports – [REGION, \_\_\_ QUARTER, YEAR]

1. Purpose. This memorandum serves as the [REGION] RCC quarterly report for the [1st, 2nd, 3rd, 4<sup>th</sup>] Quarter, [YEAR].
2. Meetings. During this quarter, the [REGION] RCC met [in person, via teleconference] on [DATE(S)]. There were [NUMBER] members in attendance.
3. Quarterly AC/RC Partnering Activities. [Describe significant partnership training, activities, or initiatives conducted during the quarter between Active Component (AC) Offices of the Staff Judge Advocate (OSJAs) and Reserve Component (RC) Legal Operations Detachments (LODs), OSJAs, or Army National Guard (ARNG) units that enabled joint training, cohesion, innovation or integration.]
4. Upcoming AC/RC Training Events. [Provide information regarding any AC/RC training events or activities scheduled for the next quarter. Include details regarding, for instance, upcoming collaborative events, RC missions or training in support of AC activities, or AC training of RC personnel.]
5. Requirements. [State, describe and discuss any anticipated needs or requirements for the next quarter that can be met or fulfilled through AC/RC partnering.]
6. POCs are [POC NAMES AND CONTACT INFO].

[NAME OF AC POC]  
COL, JA  
Staff Judge Advocate

[NAME OF RC POC]  
COL, JA, USAR  
\_\_\_ Legal Operations Detachment  
Commander

Enclosure B

# Selected USARC General Officer Commands

