



DEPARTMENT OF THE ARMY
OFFICE OF THE JUDGE ADVOCATE GENERAL
2200 ARMY PENTAGON
WASHINGTON DC 20310-2200

DAJA-ZA

28 December 2014

MEMORANDUM FOR JUDGE ADVOCATE LEGAL SERVICES PERSONNEL

SUBJECT: Active/Reserve Component (AC/RC) Partnerships

1. Purpose. To enable a jointly trained, cohesive, innovative and integrated Judge Advocate General's (JAG) Corps, this memorandum provides guidance and direction for sustaining partnerships between Active Component (AC) Office of the Staff Judge Advocates (OSJAs) and Reserve Component (RC) legal organizations, including United States Army Reserve (USAR) Legal Operations Detachments (LODs) and OSJAs, and Army National Guard (ARNG) State Judge Advocates and OSJAs.

2. Application. This program applies to AC and USAR Staff Judge Advocates (SJAs) and LOD Commanders, and ARNG participation is encouraged. AC and RC legal organizations will, subject to available resources, continue to develop networks, build alliances, and engage in cross-functional, collaborative, and innovative efforts.

3. Vision. To foster increasingly enhanced AC/RC partnerships, the JAG Corps will continue to provide the broad range of experience across component lines and take advantage of training opportunities and technology that leverage and build upon the respective expertise of our AC and RC personnel. The JAG Corps must communicate, coordinate and collaborate as a team.

4. Expectations.

a. Regional Networks. Five AC/RC regional networks exist as illustrated in Enclosure A. The regions form the geographic boundaries for participation in the Regional Councils of Colonels (RCCs) and Reserve On-Sites and for mutual support and training partnership between AC OSJAs and RC legal organizations. An AC Corps or major installation SJA (the AC Lead) and a USAR designee (the RC Lead) serve as the senior leaders within each region responsible for implementing and executing these expectations.

b. RCCs.

1) Each region's AC Lead and RC Lead will encourage maximum participation in the region's RCC. Participants within each region must meet at least quarterly to develop plans and take actions to promote cross-component training and integration. RCC meetings shall be attended by the participating organizations' senior Judge

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Advocates, Warrant Officers and Noncommissioned Officers. Virtual participation is authorized and encouraged.

2) The region AC Lead, following coordination with the RC lead, will schedule and initiate the quarterly meetings via telephone conference, VTC or other appropriate means, to encourage full participation by members of the region.

3) RCC participants shall remain active between meetings by developing and executing AC/RC exercises, training events, and other partnering activities. To facilitate continuous RCC communication and partnering, each RCC will utilize its regional RCC page on milSuite, which can be accessed at <https://www.milsuite.mil/book/groups/rcc>. At a minimum, AC organizations shall post all requests for support from the RC on the regional RCC milSuite page, and RC organizations shall post training calendars and information on resources and personnel that may be available to support AC missions.

4) The Leads within each region will submit reports concerning RCC activities to the Deputy Judge Advocate General (DJAG), due quarterly on 31 March, 30 June, 30 September and 31 December. Reports shall conform to the RCC Quarterly Report template (attached as Enclosure B), be signed by both the AC Lead and RC Lead, and be posted on the regional RCC milSuite page.

c. Reserve On-Sites.

1) Each AC and USAR legal organization shall ensure maximum participation under available resources at its regional Reserve On-Site. The ARNG is invited and encouraged to attend Reserve On-sites and ARNG SJAs shall notify AC and USAR counterparts of scheduled ARNG On-Sites to encourage collaboration. Reserve On-sites must include activities that: (i) foster and promote collaborative efforts; (ii) produce cohesion and integration across components; and (iii) build relationships through common understanding.

2) The region's AC Lead will coordinate with the LOD On-Site host to plan and execute a minimum one-hour block of mission-based training during the On-Site. The Regional On-Site OPORD will provide more information.

d. Other Leader Responsibilities.

1) AC SJAs will: (i) maintain mission-based training associations between members of their offices and those of partnering USAR and ARNG units; (ii) leverage the regional RCC milSuite page to facilitate cross-component partnering; and (iii) ensure participation in the RCC and regional Reserve On-Sites.

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2) LOD Commanders will: (i) maintain mission-based training associations with their partnering AC OSJA(s) that maximize both the training opportunities for LOD personnel and mission support to the OSJA(s); (ii) leverage the regional RCC milSuite page to facilitate cross-component partnering; and (iii) utilize the RCC and Reserve On-Sites to promote and facilitate training opportunities.

3) AC Supervisory SJAs (for example, the Forces Command and Training and Doctrine Command SJAs) and the United States Army Reserve Command (USARC) SJA will: (i) set expectations within their respective AC and USAR chains of supervision that reinforce and promote the principles and expectation of this memorandum; and (ii) participate in and attend RCC meetings and regional Reserve On-Sites to the extent practicable.

4) ARNG SJAs: (i) are encouraged to participate in cross-component training opportunities, RCC meetings, and regional Reserve On-Sites, and to leverage the region's RCC milSuite page; and (ii) will coordinate mission and training opportunities and support needs, including Defense Support of Civil Authorities and State Partnership Programs, while complying with their legal and regulatory responsibilities to the Chief, National Guard Bureau, and their respective State Adjutant Generals.

5) United States Army Reserve General Officer Commands (GOCOMs) should be included in exercises, training events and other opportunities to reach across component lines. Enclosure C outlines where the key GOCOMs are headquartered.

5. Suggestions for revision to this memorandum shall be routed through the Strategic Initiatives Officer to the appropriate General Officer Steering Committee for decision by the Corps' leadership. The point of contact for this memorandum is COL Mark D. Maxwell, Strategic Initiatives Officer, at mark.d.maxwell3.mil@mail.mil.

Encls
as



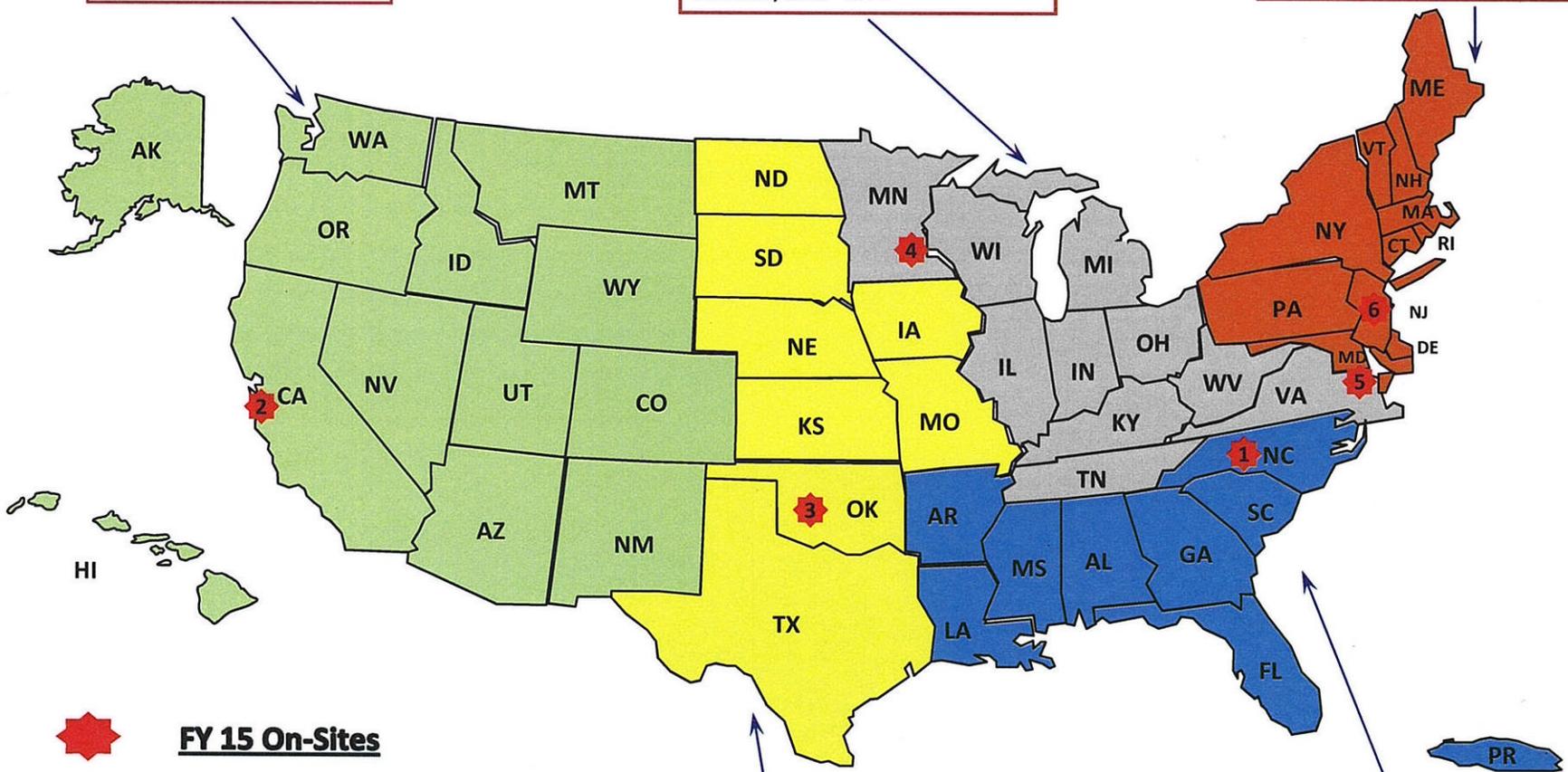
FLORA D. DARPINO
Lieutenant General, USA
The Judge Advocate General

AC/RC Regional Councils of Colonels & Partnerships

WESTERN REGION
 AC: SJA , I Corps
 RC: Cdr, 75th LOD

GREAT LAKES REGION
 AC: SJA, 101st ABN Div (AA)
 RC: Cdr, 151st LOD

NORTHEAST REGION
 AC: SJA, 10th Mtn Div
 RC: SJA, Legal Command



 FY 15 On-Sites

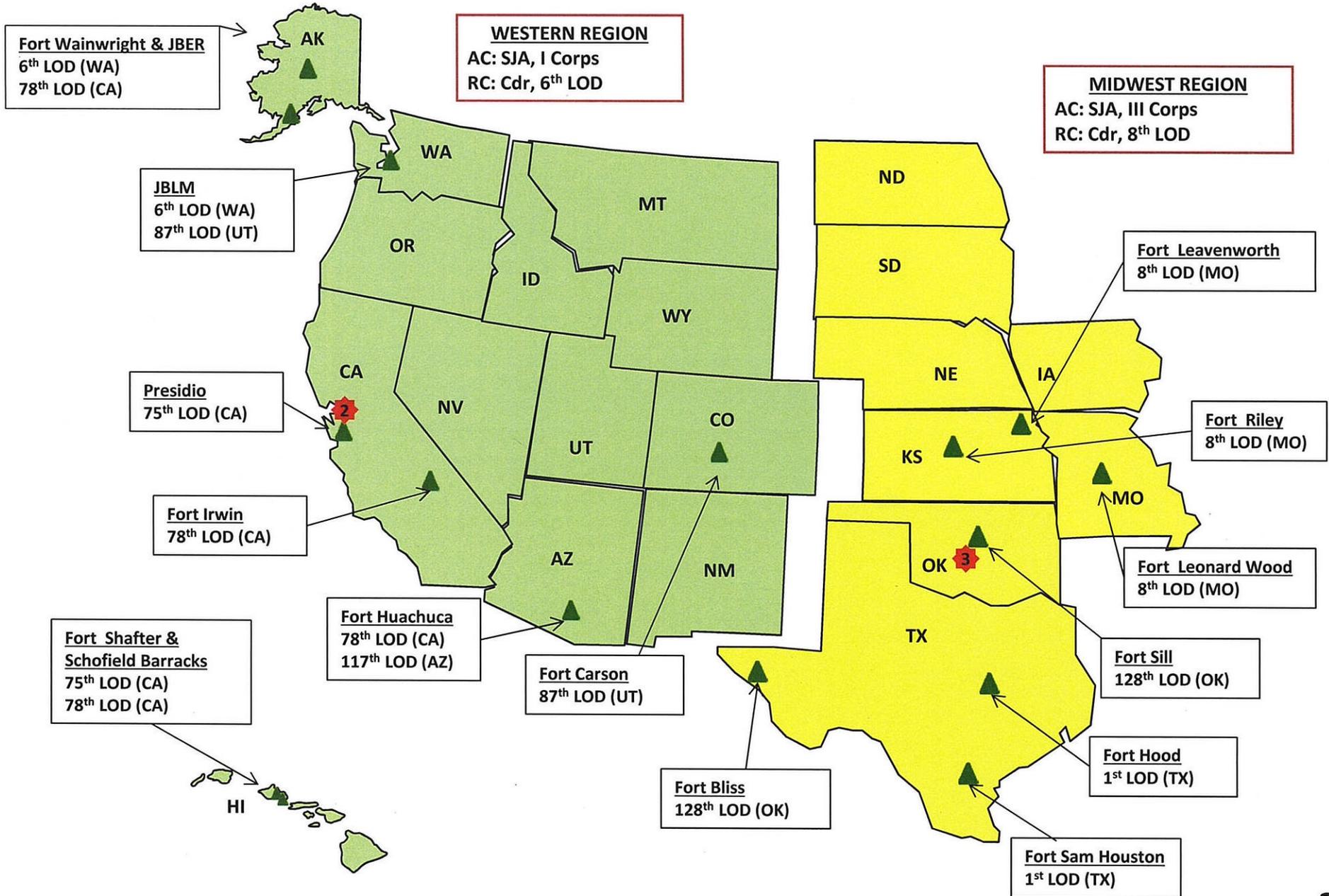
1. **Southeast:** 20-22 March 2015; Ft Bragg, NC - 134th LOD
2. **Western:** 17-19 April 2015; Moffett Field, CA - 6st LOD
3. **Midwest:** 15-17 May 15; Ft Sill, OK - 1st LOD
4. **Great Lakes:** 12-14 June 2015; Ft Snelling, MN - 9th LOD
5. **Northeast:** 17-19 July 2015; Ft Belvoir, VA - 3rd LOD
6. **TDS:** 21-23 August 2015; Ft Dix, NJ - 154th LOD

MIDWEST REGION
 AC: SJA, III Corps
 RC: Cdr, 8th LOD

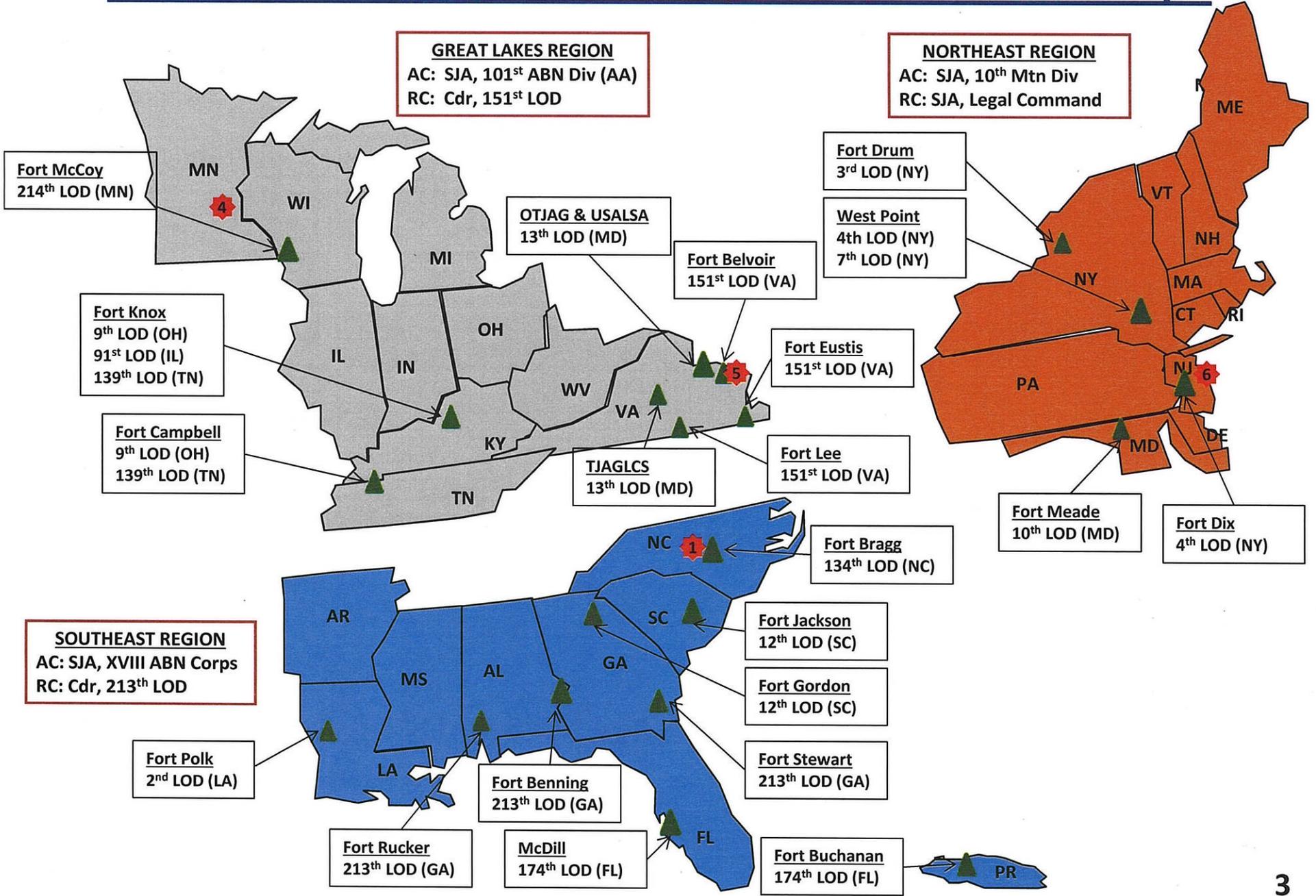
SOUTHEAST REGION
 AC: SJA, XVIII ABN Corps
 RC: Cdr, 213th LOD

Enclosure A

AC/RC Regional Councils of Colonels & Partnerships



AC/RC Regional Councils of Colonels & Partnerships





DEPARTMENT OF THE ARMY
UNIT
INSTALLATION
ADDRESS

REPLY TO
ATTENTION OF

[OFFICE SYMBOL]

[DATE]

MEMORANDUM FOR MG Thomas E. Ayres, Deputy Judge Advocate General, United States Army, 2200 Army Pentagon, Washington DC 20310-2200

SUBJECT: Regional Council of Colonels (RCC) Quarterly Reports – [REGION, __ QUARTER, YEAR]

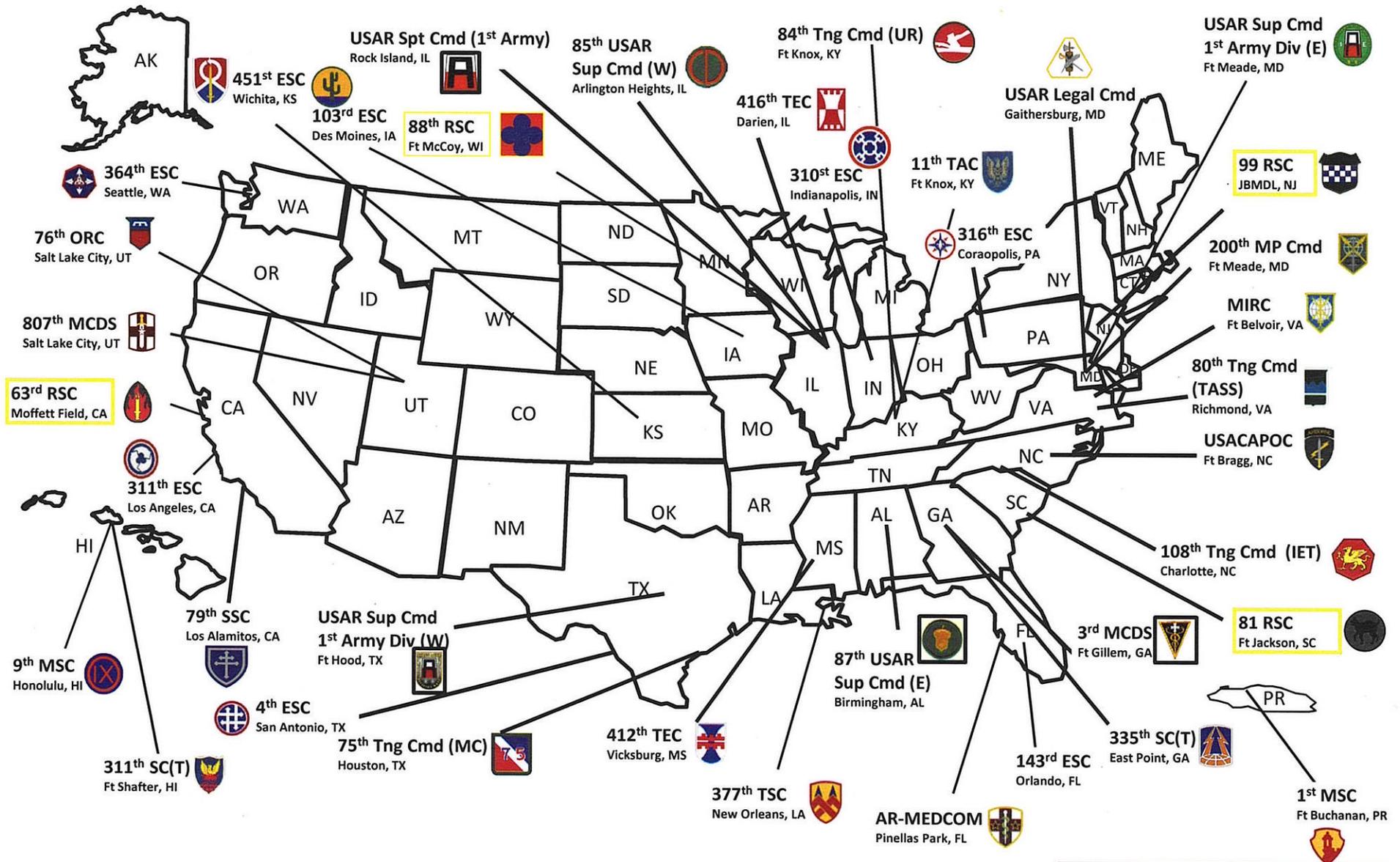
1. Purpose. This memorandum serves as the [REGION] RCC quarterly report for the [1st, 2nd, 3rd, 4th] Quarter, [YEAR].
2. Meetings. During this quarter, the [REGION] RCC met [in person, via teleconference] on [DATE(S)]. There were [NUMBER] members in attendance.
3. Quarterly AC/RC Partnering Activities. [Describe significant partnership training, activities, or initiatives conducted during the quarter between Active Component (AC) Offices of the Staff Judge Advocate (OSJAs) and Reserve Component (RC) Legal Operations Detachments (LODs), OSJAs, or Army National Guard (ARNG) units that enabled joint training, cohesion, innovation or integration.]
4. Upcoming AC/RC Training Events. [Provide information regarding any AC/RC training events or activities scheduled for the next quarter. Include details regarding, for instance, upcoming collaborative events, RC missions or training in support of AC activities, or AC training of RC personnel.]
5. Requirements. [State, describe and discuss any anticipated needs or requirements for the next quarter that can be met or fulfilled through AC/RC partnering.]
6. POCs are [POC NAMES AND CONTACT INFO].

[NAME OF AC POC]
COL, JA
Staff Judge Advocate

[NAME OF RC POC]
COL, JA, USAR
___ Legal Operations Detachment
Commander

Enclosure B

Selected USARC General Officer Commands



Enclosure C